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**THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION**

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**If you are in any doubt**

**If you have sold or transferred**

C  
w  
w  
C  
w  
w



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# DEFINITIONS

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, w , w w

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A: C  
C  
1399 C  
D , , C  
9:00 . . , 24 2024;

A A C ( )  
);

A C ;

B D C ;  
( ) ;

C C , , w  
C w B ( C : 1133);  
( ) ;

D ( ) ( ) C ;

D ( ) ( ) w  
B1.00 C ;

D ( ) ( ) D ;

D C C C  
C C C  
, C , 24 2024  
10:00 . . ( C )  
C (哈爾濱電氣集團有限公司), w  
- w C w  
C;



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**LETTER FROM THE BOARD**

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# LETTER FROM THE BOARD

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## I. INTRODUCTION

, ( ) - ; ( ) B  
D ; ( ) B  
C , w A B , C  
D C .

## II. RE-ELECTION OF MR. HUANG WEI AS THE EXECUTIVE DIRECTOR OF THE COMPANY AND DETERMINATION OF HIS REMUNERATION, RE-ELECTION OF MR. PAN QI-LONG AS THE INDEPENDENT NON-EXECUTIVE DIRECTOR OF THE COMPANY AND DETERMINATION OF HIS REMUNERATION

B - D , w D  
A A 83 A A ,  
B w  
B D ,  
A C . - .  
C 25 2023 25 A 2023  
D w 25  
2023 . - D w 25 A  
2023 . A 83 A A C , .  
w D -  
D A B . -  
C w w w A  
C , , - . D  
C - D C .  
D C w  
D C w  
D C w

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**LETTER FROM THE BOARD**

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**III. AUTHORIZATION TO APPOINT A DIRECTOR TO FILL CASUAL VACANCY**

A ~~AG~~, C w  
B, B  
D A 83 A A, /  
~~AG~~ C .  
- .

**IV. AUTHORIZATION OF GENERAL MANDATE TO REPURCHASE H SHARES**

C w ~~AG~~, C  
D C, , ( )  
B -  
10% C  
12  
~~AG~~  
, w ; ( )  
B w  
( A 16 A 17)  
A A C , ,  
A B  
, A A w  
, w ~~AG~~, C  
D C , C  
w  
B  
A

# LETTER FROM THE BOARD

## V. AGM, H SHARES CLASS MEETING AND DOMESTIC SHARES CLASS MEETING

AGM, H Shares Class Meeting and Domestic Shares Class Meeting will be held on Wednesday, June 24, 2024. The meeting will be held from 9:00 a.m. to 10:00 a.m. (AGM) and 10:00 a.m. to 11:00 a.m. (Domestic Shares Class Meeting). The meeting will be held at the corporate headquarters of the Company, located at 1399 C Street, Suite 100, Washington, DC 20004.

AGM, H Shares Class Meeting: Wednesday, June 24, 2024, 9:00 a.m. to 10:00 a.m. (AGM) and 10:00 a.m. to 11:00 a.m. (Domestic Shares Class Meeting). The meeting will be held at the corporate headquarters of the Company, located at 1399 C Street, Suite 100, Washington, DC 20004.

Domestic Shares Class Meeting: Wednesday, June 24, 2024, 10:00 a.m. to 11:00 a.m. (Domestic Shares Class Meeting). The meeting will be held at the corporate headquarters of the Company, located at 1399 C Street, Suite 100, Washington, DC 20004.

The Board of Directors of the Company is pleased to announce the date and time for the AGM, H Shares Class Meeting and Domestic Shares Class Meeting. The Board is committed to providing our shareholders with a high-quality meeting and to addressing their concerns. We encourage all shareholders to attend the meeting in person or via a live webcast. The meeting will be held at the corporate headquarters of the Company, located at 1399 C Street, Suite 100, Washington, DC 20004. The meeting will be held from 9:00 a.m. to 10:00 a.m. (AGM) and 10:00 a.m. to 11:00 a.m. (Domestic Shares Class Meeting). The meeting will be held at the corporate headquarters of the Company, located at 1399 C Street, Suite 100, Washington, DC 20004.



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**LETTER FROM THE BOARD**

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C , 183 , C , ( ) w

C , C 1399 C D , )

C ( D )

24

. C w

w .

A

C D C , C

w , 21 2024 , 24 2024 ( )

w w w

A

C

D C ( ) .

C style="text-align: right;">A

C D C . A

C D C ( ) ,

w w

, C , 1712 1716, 17

, w C , 183 , C , (

) C , C 1399 C ,

D , , C ( D

) 4:30 . . , 20 2024.

**VI. RECOMMENDATION**

B w A , C

D C C

w . B w B

C . A ,

B A , C

D C ( ) .

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## LETTER FROM THE BOARD

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### VII. RESPONSIBILITY STATEMENT

w C . D w  
, w ,  
, w w  
B B  
**Harbin Electric Company Limited**  
**Ai Li-song**  
C  
, C



**APPENDIX I PARTICULARS OF THE DIRECTORS ELIGIBLE FOR RE-ELECTION**

**THE BIOGRAPHY OF INDEPENDENT NON-EXECUTIVE DIRECTOR ELIGIBLE FOR RE-ELECTION AT THE AGM IS SET OUT BELOW:**

( Mr. Pan ), 1965, w , ,  
 D C , -  
 C A ☒ C \* (中國  
 融通資產管理集團有限公司) C & ☒ . .  
 w , . .  
 C C \* (中國核工業總公司),  
 C (C C)\*  
 (中國核工業集團公司) ( CNNC ), ☒ C  
 B C \* (中國寶原工貿公司),  
 ☒ C C \* (中國核儀器設備總公司),  
 C C B A  
 C \* (中國中核寶原資產控股公司), C  
 C \* (中國核科技信息與經濟研究院),  
 C C  
 C ., .\* (中核戰略規劃研究總院有限公司) C C,  
 , C C A  
 C ., .\* (中核蘇閩科技實業股份有限公司) 2010 2016.  
 - 2022,  
 C A ☒ C 2022,  
 C & ☒ C ., .\* (中國鋼研科技集團有限公司)  
 2023. A 2023, - D C .  
 . w .  
 A D , , ( ) .  
 ,  
 C ; ( ) . w  
 C ; ( ) .  
 C w (C 571  
 w ); ( ) . w D , ,  
 , C .

10.06(1)( )

. C

D

EXERCISE OF THE REPURCHASE MANDATE

D w

C . 10%

( )

D , 675,571,000 w C . A

C

, B w 67,557,100

12

A

, w

w D w

C w .

REASONS FOR AND BENEFITS OF REPURCHASE OF H SHARES

B w C

C . w ,

,

FUNDING OF REPURCHASE OF H SHARES

C , w w . A B w

C w A A

w C, w C

C, , ,

w

**APPENDIX II EXPLANATORY STATEMENT ON THE REPURCHASE MANDATE**

w C ( 31 D 2023)

w , B C ' w ,  
w D C .

**DISCLOSURE OF INTERESTS**

D , w , ,  
C C ( )  
C ( ) B

**H SHARES REPURCHASE MADE BY THE COMPANY**

C (w w )

**EFFECT OF TAKEOVERS CODES**

C , ,  
C . A , , C  
w 26 C .



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# NOTICE OF AGM

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**NOTICE OF AGM**

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6. - . D C w ;

7. - . - - D C w

**SPECIAL RESOLUTIONS**

8. B B  
D , / A  
C ;

9. B - C  
10%  
12  
A  
, w ;

10. C A 16 A 17 ,  
B A C , C ' ,  
A A C ,

B B  
**Harbin Electric Company Limited**  
**Ai Li-song**  
C

, C  
23 A 2024

A , D C . C - .  
; - D C . , . - , .

# NOTICE OF AGM

1. ~~AG~~,  
 C w , 21 2024 , 24 2024 (  
 ) w , 21 2024 w  
 C ~~AG~~ .  
~~AG~~ .  
 w , C , 1712  
 1716, 17 , w C , 183 , C , ( ,  
 ) C , C 1399 C ,  
 D , , C ( D )  
 4:30 . . , 20 2024.
2. , 2023 ,  
 C w , 17 2024 , 21 2024 ( ),  
 w , 17 2024 w  
 , 24 2024. 2023 w w  
 w  
 C , , 1712 1716, 17 ,  
 w C , 183 , C , ( )  
 C , C 1399 C , D , ,  
 , C ( D ) 4:30 . .  
 , 14 2024.
3. A ~~AG~~  
 (w ) / .
4. , w w  
 , , w , C ,  
 C , ( 17 , w C , 183 , , C  
 1399 C ) C , C ( C  
 D ) 24 , C ( ~~AG~~ .
5. C w  
~~AG~~ . , w .
6. w w  
~~AG~~ .

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**NOTICE OF H SHARES CLASS MEETING**

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哈电集团  
HARBIN ELECTRIC CORPORATION

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## NOTICE OF H SHARES CLASS MEETING

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2. C  
B C A 16  
A 17 A A C  
C ,

B B  
**Harbin Electric Company Limited**  
**Ai Li-song**  
C

, C  
23 A 2024

A ; , D C . C - .  
D C . , - , .  
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1. ,  
C w , 21 2024 C , 24 2024,  
w , 21 2024 w C .

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# NOTICE OF DOMESTIC SHARES CLASS MEETING

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C

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HARBIN ELECTRIC CORPORATION

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## NOTICE OF DOMESTIC SHARES CLASS MEETING

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2. C  
B A 16 A 17  
A A C , C ,

B B  
**Harbin Electric Company Limited**  
**Ai Li-song**  
C

, C  
23 A 2024

A , D C . C - .  
; - D C . , - , .  
- . - .

1. , D C  
2024, w C w , 21 2024 C , 24  
w . D w  
, 21 2024 D  
C . D C . D  
C D  
w C , w C 1399 C , D ,  
, C 4:30 . . , 20 2024.

2. A D D C  
(w C )  
/ .

3. , w w C ,  
, C 1399 C , D , , C , C  
, 24 D D  
C , .

4. C D C w D  
D C , w .

5. D D C w w